

For the Three and Nine Months Ended September 30, 2025 and 2024

(Unaudited)

(Expressed in thousands of Canadian dollars)





		September 30,		December 31,
As at		2025		2024
ASSETS				
Current assets:				
Cash and cash equivalents (note 5)	\$	19,275	\$	16,168
. , ,	Ψ	418	φ	2,112
Restricted cash (note 5) Accounts receivable (note 6)		8,227		7,180
, ,		•		819
Inventory		1,280		
Prepaid expenses and other assets		638		933
Contract assets (note 7)		4,033		4,023
Notes receivable (note 8)				1,607
		33,871		32,842
Non-current assets:		2 222		0.000
Property and equipment (note 9)		2,680		2,238
Intangible assets (note 10)		2,071		2,323
Goodwill		8,680		7,949
TOTAL ASSETS	\$	47,302	\$	45,352
LIABILITIES AND EQUITY				
Liabilities				
Current liabilities:				
Accounts payable and accrued liabilities (note 11)	\$	14,301	\$	11,106
Contract liabilities (note 7)		4,293		5,684
Current portion of lease liability (note 12)		396		328
Current portion of warranty liability (note 13)		203		836
Deferred consideration – contingent earn-out (note 14)		721		647
		19,914		18,601
Non-current liabilities:				
Deferred consideration – contingent earn-out (note 14)		-		647
Lease liability (note 12)		2,106		1,746
Warranty liability (note13)		25		· -
Deferred tax liability		422		383
Total liabilities		22,467		21.377
Shareholders' equity		, -		, -
Share capital		66,400		66,097
Contributed surplus		5,064		5,054
Accumulated other comprehensive income (loss)		208		(61)
Deficit		(46,837)		(47,115)
Total shareholders' equity		24,835		23,975
TOTAL LIABILITIES AND EQUITY	\$	47,302	\$	45,352

Approved by the Board	I of Directors and	d authorized for is	sue on Novembe	r 13, 2025
-----------------------	--------------------	---------------------	----------------	------------

"Wade Nesmith"	Director	"Elaine Wong"	Director



(Unaudited) (in thousands of Canadian dollars, except number of shares and per share amounts)

Revenue (note 18) \$ 11,550 \$ 10,544 \$ 33,654 \$ 43,33		Three months ended September 30,				Nine months ended September 30,			
Cost of goods sold (before amortization)			2025		2024		2025		2024
Cost of goods sold (before amortization)	Payanua (nota 19)	æ	11 550	ф	10 544	¢	22 624	¢	42 202
Amortization of: Intangible assets Property and equipment Property a		Ψ		φ	,	φ		Ψ	
Amortization of: Intangible assets	Cost of goods sold (before amortization)			_					12.495
Intangible assets	Amortization of		4,000		0,022		14,720		12,400
Property and equipment 91 84 253 25			154		142		448		422
Cross profit									251
Amortization of office equipment General and administration 3,262 Research and development Fest quarter of the search of the search and development Restructuring charge (note 19) Sales and marketing Share based compensation (note 17) 107 124 1280 Research and fevelopment Restructuring charge (note 19) 107 124 1280 Research and development Restructuring charge (note 19) 107 124 1313 57 Restructuring charge (note 17) 107 124 1313 57 Restructuring charge (note 19) 108 Restructuring charge (note 17) 109 119 129 Restructuring charge (note 17) 100 124 1313 57 Restructuring charge (note 17) 101 124 1313 57 Restructuring charge (note 17) 106 119 129 Restructuring charge (note 17) 110 129 Restructuring charge (note 17) 110 Restructuring charge (note 18) 110 Restructuring charge (note 17) 110 Restructuring charge (note 18) 110 Restructuring charge (note 17) 110 Restructuring charge (note 19) 110 Restructuring charge (note			4,291		3,396		14,022		11,822
Amortization of office equipment General and administration 3,262 Research and development Fest quarter of the search of the search and development Restructuring charge (note 19) Sales and marketing Share based compensation (note 17) 107 124 1280 Research and fevelopment Restructuring charge (note 19) 107 124 1280 Research and development Restructuring charge (note 19) 107 124 1313 57 Restructuring charge (note 17) 107 124 1313 57 Restructuring charge (note 19) 108 Restructuring charge (note 17) 109 119 129 Restructuring charge (note 17) 100 124 1313 57 Restructuring charge (note 17) 101 124 1313 57 Restructuring charge (note 17) 106 119 129 Restructuring charge (note 17) 110 129 Restructuring charge (note 17) 110 Restructuring charge (note 18) 110 Restructuring charge (note 17) 110 Restructuring charge (note 18) 110 Restructuring charge (note 17) 110 Restructuring charge (note 19) 110 Restructuring charge (note	Operating expenses:								
General and administration 3,262 3,424 9,996 12,82 Research and development 547 91 1,205 34 Restructuring charge (note 19) - 518 - 51 Sales and marketing 224 280 683 88 Share based compensation (note 17) 107 124 313 57			45		54		144		161
Research and development Restructuring charge (note 19)									12,828
Restructuring charge (note 19) - 518 558 683 88 584 280 683 88 584 584 280 683 88 584 584 280 683 88 584 584 280 683 88 584	•				- ,		,		348
Sales and marketing 224 280 683 88 Share based compensation (note 17) 107 124 313 57 Qperating income (loss) 106 (1,095) 1,681 (3,48) Other items: Impairment of notes receivable (note 8) - 952 - 952 Finance expense 40 36 111 11 Finance expense 40 36 111 11 Foreign exchange (gain) loss (359) (25) (649) (31 Other (income) loss (note 20) (23) (59) 43 (95 Income (Loss) before income taxes 518 (1,912) 2,425 (2,99 Income (Loss) before income taxes 518 (1,912) 2,425 (2,99 Income (Loss) from continuing operations 489 261 2161 5 Deferred (recovery) 13 (16) (14) (8 Total income taxes 502 245 2,147 4 Net income (loss) from continuing operations 16 (2,157) 278 (3,59) Net income (loss) from discontinued operations: Exchange difference on translating foreign operations (87) (126) (269) (20	• • • • • • • • • • • • • • • • • • •		-				.,200		518
Share based compensation (note 17)			224				683		858
1,185									574
Operating income (loss) 106 (1,095) 1,681 (3,466	chara sacou componedanon (noto 11)								15,287
Impairment of notes receivable (note 8)	Operating income (loss)						•		(3,465)
Impairment of notes receivable (note 8)	Other items:								
Finance expense (70) (87) (249) (269) (269) (269) (261					052				952
Finance income (70) (87) (249) (268 Foreign exchange (gain) loss (359) (25) (649) (31 (31 (359) (223) (59) 43 (95 (359) (223) (59) 43 (95 (359) (223) (59) 43 (95 (359) (2245) (229) (229) (2245) (229			40				111		108
Foreign exchange (gain) loss (359) (25) (649) (31)									(261)
Cher (income) loss (note 20) (23) (59) 43 (95) Income (Loss) before income taxes 518 (1,912) 2,425 (2,99) Income (Loss) before income taxes (2,99) Income taxes: (2,99) Income (covery) (note 15) (48) (41) (48) Income (loss) (note 15) (48) (49) (49) Income (loss) (note 15) (49) (49) (49) (49) Income (loss) (note 16) (49) (49) (49) (49) Income (loss) (note 16) (49) (49) (49) (49) (49) Income (loss) (note 17) (49) (49) (49) (49) (49) Income (loss) (note 17) (49			` '		\ /		` ,		(314)
Income (Loss) before income taxes 518	Other (income) loss (note 20)								(958)
Current (recovery) (note 15)					· /				(2,992)
Current (recovery) (note 15)	Income toyon								
Deferred (recovery)			400		261		2464		E40
Total income taxes 502									(83)
Net income (loss) from continuing operations Net income (loss) from discontinued operations (note 4) Net income (loss) from discontinued operations (note 4) Net income (loss) The income (loss) from discontinued operations (note 4) Net income (loss) The income (loss) from discontinued operations (12,157) The income (loss) (12,15				_	\ /		· · · · · · · · · · · · · · · · · · ·		460
Net income (loss) from discontinued operations (note 4) Net income (loss) Other comprehensive (income) loss: Item that may be subsequently reclassified to continuing operations: Exchange difference on translating foreign operations Exchange difference on translating foreign Operations (R7) Operations (note 4) NET INCOME (LOSS) AND COMPREHENSIVE Basic and diluted earnings (loss) per share from continuing Operations Solution (S7) NET INCOME (LOSS) AND COMPREHENSIVE Solution (S8) NET INCOME (LOSS) Basic and diluted earnings (loss) per share from discontinued Operations Solution (S7) Solution (S7) Solution (S7) Solution (S8) Solution (_					
Net income (loss) Other comprehensive (income) loss: Item that may be subsequently reclassified to continuing operations: Exchange difference on translating foreign operations Exchange difference on translating foreign Operations (note 4) NET INCOME (LOSS) AND COMPREHENSIVE 103 (2,031) 547 (3,71) INCOME (LOSS) Basic and diluted earnings (loss) per share from continuing Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share from discontinued Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share from discontinued Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ (Net income (loss) from discontinued operations (note 4)		- 10		(2,137)		210		
Other comprehensive (income) loss: Item that may be subsequently reclassified to continuing operations: Exchange difference on translating foreign operations Exchange difference on translating foreign Operations (87) (126) (269) (20) Item reclassified to discontinued operations: Exchange difference on translating foreign Operations (note 4) (1) NET INCOME (LOSS) AND COMPREHENSIVE \$ 103 \$ (2,031) \$ 547 (3,71) \$ \$ (3,71) \$ \$ (3,71) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$			16	_	(2 157)		278		
Item that may be subsequently reclassified to continuing operations: Exchange difference on translating foreign operations Item reclassified to discontinued operations: Exchange difference on translating foreign Operations (note 4) NET INCOME (LOSS) AND COMPREHENSIVE \$ 103 \$ (2,031) \$ 547 (3,71	Net income (ioss)		10		(2,137)		210		(3,933)
Item that may be subsequently reclassified to continuing operations: Exchange difference on translating foreign operations Item reclassified to discontinued operations: Exchange difference on translating foreign Operations (note 4) NET INCOME (LOSS) AND COMPREHENSIVE \$ 103 \$ (2,031) \$ 547 \$ (3,71 \$ INCOME (LOSS) Basic and diluted earnings (loss) per share from continuing Operations Basic and diluted earnings (loss) per share from discontinued Operations Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share 1	Other comprehensive (income) loss:								
continuing operations: Exchange difference on translating foreign operations Item reclassified to discontinued operations: Exchange difference on translating foreign Operations (note 4) NET INCOME (LOSS) AND COMPREHENSIVE \$ 103 \$ (2,031) \$ 547 (3,711) \$ (2,031) \$ \$ (2,031) \$ \$ (2,031) \$ \$ (3,711) \$ (3,71									
Exchange difference on translating foreign operations Item reclassified to discontinued operations: Exchange difference on translating foreign Operations (note 4) NET INCOME (LOSS) AND COMPREHENSIVE \$ 103 \$ (2,031) \$ 547 (3,71 NET INCOME (LOSS) \$ \$ \$ Basic and diluted earnings (loss) per share from continuing Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.01) \$ (0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ (0									
operations (87) (126) (269) (200 ltem reclassified to discontinued operations: Exchange difference on translating foreign Operations (note 4) (11) NET INCOME (LOSS) AND COMPREHENSIVE \$ 103 \$ (2,031) \$ 547 (3,71) \$ INCOME (LOSS) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$									
Exchange difference on translating foreign Operations (note 4) NET INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS) Basic and diluted earnings (loss) per share from continuing Operations Basic and diluted earnings (loss) per share from discontinued Operations Basic and diluted earnings (loss) per share from discontinued Operations Basic and diluted earnings (loss) per share Onumber 103 (2,031) (3,71) (3,71) (0.01) (0.01) (0.01) (0.02) (0.03)			(87)		(126)		(269)		(209)
Exchange difference on translating foreign Operations (note 4) NET INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS) Basic and diluted earnings (loss) per share from continuing Operations Basic and diluted earnings (loss) per share from discontinued Operations Basic and diluted earnings (loss) per share from discontinued Operations Basic and diluted earnings (loss) per share Onumber 103 (2,031) (3,71) (3,71) (0.01) (0.01) (0.01) (0.02) (0.03)	Item reclassified to discontinued operations:		` ,		, ,		` '		, ,
NET INCOME (LOSS) AND COMPREHENSIVE \$ 103 \$ (2,031) 547 (3,71 INCOME (LOSS) \$ \$ \$ (0.01) \$ 0.00 \$ (0.00 Income discontinued Operations									
Basic and diluted earnings (loss) per share from continuing Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) \$ Basic and diluted earnings (loss) per share from discontinued Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) \$ Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) \$ (Operations (note 4)		-		<u>-</u>				(11)
Basic and diluted earnings (loss) per share from continuing Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) \$ Basic and diluted earnings (loss) per share from discontinued Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) \$ Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) \$ (
Basic and diluted earnings (loss) per share from continuing Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00)		\$	103	\$	(2,031)		547	_	(3,715)
continuing Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share from discontinued Operations 0.00 \$ (0.00) \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00)	INCOME (LOSS)			-		\$		\$	
continuing Operations \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share from discontinued Operations 0.00 \$ (0.01) \$ 0.00 \$ (0.00) Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00)	Basic and diluted earnings (loss) per share from								
Basic and diluted earnings (loss) per share from discontinued Operations Basic and diluted earnings (loss) per share 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00		\$	0.00	\$	(0.01)	\$	0.00	\$	(0.02)
discontinued Operations 0.00 0.00 0.00 Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00		ď		,	(')	_		ĺ	(3.32)
Basic and diluted earnings (loss) per share \$ 0.00 \$ (0.01) \$ 0.00 \$ (0.00)			0.00		0.00		0.00		0.00
Weighted average number of shares 157,268,681 154,189,618 157,002.927 154,117.55	Basic and diluted earnings (loss) per share	\$		\$		\$		\$	(0.02)
vveignieu average number di States 104.117.33	Weighted average number of shares		157 260 604		15/ 100 610		157 002 027		15/ 117 550
									154,117,553

Greenlane Renewables Inc. Condensed Consolidated Interim Statements of Changes in Equity



(Unaudited) (in thousands of Canadian dollars, except for number of common shares)

	Common shares	Common shares	Contributed surplus	Cumulative translation adjustment	Deficit	Total
Balance, January 1, 2024 Share based compensation	153,790,399	\$ 65,814 -	\$ 4,893 574	\$ (153)	\$ (45,252)	\$ 25,302 574
Restricted share units exercised Net income (loss) and comprehensive	457,008	53	(53)	209	(3,924)	- (2.715)
income (loss) Balance, September 30, 2024	154,247,407	\$ 65,867	\$ 5,414	\$ 56	\$ (3,924) (49,176)	\$ (3,715) 22,161
Balance, January 1, 2025	156,690,024	\$ 66,097	\$ 5,054	\$ (61)	\$ (47,115)	\$ 23,975
Share based compensation	-	-	313	-		313
Restricted share units exercised	1,310,397	303	(303)	-	-	-
Net income (loss) and comprehensive			, ,			
income (loss)	-	-	-	269	278	547
Balance, September 30, 2025	158,000,421	\$ 66,400	\$ 5,064	\$ 208	\$ (46,837)	\$ 24,835





For the nine months ended September 30,	2025	2024
•		
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income (loss)	\$ 278	\$ (3,452
Adjustments for:		
Amortization of:		
Intangible assets	448	42:
Property and equipment	253	25
Office equipment	144	16°
Share based compensation	313	574
Impairment of notes receivable	-	952
Finance expense	111	108
Finance income	(249)	(26
Other (income) loss	43	(293
Foreign exchange (gain) loss	(649)	(314
Income tax expense (recovery)	2,147	`(83
Cash provided by (used in) operating activities before non-cash working capital	2,839	(1,93
Interest paid on lease liability	(109)	(107
Interest received	249	18
Income tax remitted	(343)	
Net change in non-cash working capital (note 21)	(513)	6,52
Cash provided by (used in) continuing operations	2,123	4,66
Cash used in discontinued operations (note 4)	_,	(713
Net cash provided by (used in) operating activities	2,123	3,954
CASH FLOWS FROM INVESTING ACTIVITIES	2,123	5,35
Notes receivable	1,607	
Purchase of property and equipment	(142)	(66
Payment of contingent earn-out	(685)	(00
Disposal of subsidiary	(665)	2:
Cash used in continuing operations	780 780	(44
Net cash provided by (used in) investing activities	780	(44
CASH FLOWS FROM FINANCING ACTIVITIES	(0.00)	(47
Lease principal payments	(269)	(172
Cash used in continuing operations	(269)	(172
Cash used in discontinued operations (note 4)	-	(27
Net cash used in financing activities	(269)	(199
Net change in cash and cash equivalents	2,634	3,71
Cash and cash equivalents, beginning of period	16,168	11,790
Effect of translation on foreign cash	473	(128
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 19,275	\$ 15,373

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



1. Nature of Operations and Going Concern

Greenlane Renewables Inc. ("**Greenlane**" or the "**Company**") was incorporated under the British Columbia Business Corporations Act on February 15, 2018. The Company's primary business is a provider of biogas desulfurization and upgrading systems and service. Its systems enable the production of clean, renewable natural gas from organic-waste sources including landfills, sugar mills, dairy farms, wastewater and food waste, suitable for either injection into the natural gas grid or for direct use as commercial vehicle fuel. The head office of the Company is located at 110 - 3605 Gilmore Way, Burnaby, British Columbia, Canada, V5G 4X5 and its registered and records office is located at 1500 - 1055 West Georgia Street, Vancouver, British Columbia, Canada, V6E 4N7.

2. Basis of Presentation

(a) Statement of compliance

These condensed consolidated interim financial statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") applicable to the preparation of interim financial statements, including International Accounting Standard ("IAS") 34 Interim Financial Reporting and should be read in conjunction with the Company's most recent annual consolidated financial statements. These condensed consolidated interim financial statements follow the same accounting policies and methods of application as the Company's most recent financial statements for the year ended December 31, 2024.

These condensed consolidated interim financial statements were approved and authorized for issue by the Board on November 13, 2025.

(b) Functional and presentation currency

The reporting currency selected for the presentation of these consolidated financial statements is the Canadian dollar.

The Company and its subsidiaries each determine their functional currency based on the currency of the primary economic environment in which they operate. Transactions denominated in a currency other than the functional currency of an entity are translated at the exchange rate in effect on the transaction date. The resulting exchange gains and losses are included in each entity's net earnings in the period in which they arise. The functional currency for each subsidiary is included in the table in note 2(c) – Basis of Consolidation.

The Company has foreign operations which are translated to the Company's presentation currency for inclusion in the consolidated financial statements. Foreign-denominated monetary and non-monetary assets and liabilities of foreign operations are translated at exchange rates in effect at the end of the reporting period and revenue and expenses are translated at exchange rates in effect on the transaction date. The resulting translation gains and losses are included in other comprehensive income ("OCI") with cumulative gains or losses reported in Accumulated Other Comprehensive Income (Loss) ("AOCI"). Amounts previously recognized in AOCI are recognized in net earnings when there is a reduction in a foreign net investment as a result of a disposal, partial disposal, or loss of control.

(c) Basis of consolidation

The condensed consolidated interim financial statements comprise the financial statements of the Company and its subsidiaries.

Subsidiaries are entities over which the Company has control. The Company controls an entity when the Company is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. These entities are fully consolidated from the date on which control is transferred to the Company and continue to be consolidated until the date control ceases. All intercompany transactions, balances, income and expenses are eliminated on consolidation.

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



2. Basis of Presentation (continued)

(c) Basis of consolidation (continued)

The consolidated financial statements of Greenlane include the following significant subsidiaries listed below. The ultimate holding entity of the entities listed is Greenlane.

			Ownership I	nterest
Entity	Jurisdiction	Functional Currency	2025	2024
Airdep S.r.l.	Italv	Euro	100%	100%
Greenlane Renovaveis do Brasil Ltda.	Brazil	Brazilian Real	100%	100%
Greenlane Biogas Europe Limited	United Kingdom	Euro	100%	100%
Greenlane Renewables Europe B.V.	Netherlands	Euro	100%	100%
Greenlane Renewables Global Limited	Canada	Canadian Dollar	100%	100%
Greenlane Biogas Italy S.r.l.	Italy	Euro	100%	100%
Greenlane Renewables North America Limited	Canada	Canadian Dollar	100%	100%
Greenlane Renewables U.K. Limited	United Kingdom	Great Britain Pound	-	100%
Greenlane Biogas US Corp.	United States	United States Dollar	100%	100%
Greenlane Renewables Capital Inc.	United States	United States Dollar	100%	100%
PT Biogas Holdings Limited	United Kingdom	Great Britain Pound	100%	100%
PT Biogas Technology Limited	United Kingdom	Great Britain Pound	100%	100%

(d) Use of estimates and judgements

The preparation of the condensed consolidated interim financial statements in accordance with IAS 34 requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the carrying value of assets, liabilities, revenues and expenses and disclosures of contingent assets and liabilities. Actual results may differ from these estimates and the differences could be material. Estimates and judgements are reviewed on a continuous basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods.

(e) Segmented reporting

An operating segment is a component of the Company that engages in business activities from which it may earn revenue and incur expenses, including revenue and expenses that are related to transactions with any of the Company's other operations, and for which discrete financial information is available. Segment operating results are reviewed regularly by the Company's Chief Operating Decision Maker, being the Company's Chief Executive Officer ("CEO"), to make decisions about resources allocated to the segment and to assess the segment's performance. The Company has one operating segment represented in 3 geographical locations.

(f) Recent accounting pronouncements

The International Accounting Standards Board issued IFRS 18 - Presentation and Disclosure in the Financial Statements ("IFRS 18"), in April 2024 which is effective for annual reporting periods beginning on or after January 1, 2027. IFRS 18 requires significant changes to the income statement presentation to include additional disclosures around operating, investing and financing activities. IFRS 18 also requires additional disclosures over management-defined performance measures. Management is currently assessing the impact of future adoption of IFRS 18 to these consolidated financial statements.

On May 30, 2024, the International Accounting Standards Board issued amendments to the classification and measurement of financial instruments to address matters identified during the post-implementation review of the classification and measurement requirements of IFRS 9. The IASB clarified the recognition and derecognition date of certain financial assets and liabilities, and amended the requirements related to settling financial liabilities using an electronic payment system. It also clarified how to assess the contractual cash flow characteristics of financial assets in determining whether they meet the solely payments of principal and interest criterion, including financial assets that have environmental, social and corporate governance-linked features and other similar contingent features. The International Accounting Standards Board added disclosure requirements for financial instruments with contingent features that do not relate directly to basic lending risks and costs and amended disclosures relating to equity instruments designated at fair value through other comprehensive income. The amendments are effective for reporting periods beginning on or after January 1, 2026. Management is currently assessing the impact of the future adoption of IFRS 9 on the Company's consolidated financial statements.

There are a number of other accounting standard amendments issued by the IFRS Accounting Standards which the Company has not yet adopted. None of the future amendments are expected to have a significant impact on the Company's accounting policies on adoption.

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



3. Determination of Fair Values

A number of the Company's accounting policies and disclosures require determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

Financial instruments measured at fair value on the statement of financial position require classification into one of the following levels of the fair value hierarchy:

- Level 1: Valuation based on quoted prices in active markets for identical assets or liabilities;
- Level 2: Valuation based on observables inputs other than quoted active market prices; and
- Level 3: Valuation based on significant inputs that are not derived from observable market data, such as discounted cash flow methods.

The fair value hierarchy level at which a fair value measurement is categorized is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety.

Share based compensation transactions

The fair value of share options is measured using the Black-Scholes pricing model. Measurement inputs include the share price on the measurement date, the exercise price of the instrument, the expected volatility (based on weighted average historic volatility adjusted for changes expected due to publicly available information), the weighted average expected life of the instruments adjusted for forfeitures (based on historical experience and general holder behavior), the expected dividends and the risk-free interest rate (based on government bonds).

4. Assets Held for Sale and Discontinued Operations

On April 15, 2024, the Company disposed of Greenlane Renewables UK Limited for gross proceeds of \$262 (£150) or \$22 (£13) net of cash on hand at closing.

Net proceeds	£ 13	\$ 22
Working capital	(16)	(28)
Leased assets	26	45
Lease obligations	(20)	(35)
Fixed assets, net book value	23	40
Net assets disposed	13	22
After-tax gain on sale	£ -	\$ -

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



4. Assets Held for Sale and Discontinued Operations (continued)

The following table provides the operating results of this discontinued operation:

	Three months end	ded September 30,	Nine months end	ed September 30,
For the	2025	2024	2025	2024
Revenue	\$ -	-	\$ -	\$ 720
Cost of goods sold (before amortization)	-	-	-	418
Gross profit	-	-	-	302
0 "				
Operating expenses:				00
Amortization of office equipment	-	-	-	20
General and administration	-	-	-	407
	-	-	-	427
Operating income (loss)	-	-	-	(125)
011 11				
Other items:				
Impairment loss on inventory and property				0.40
and equipment	-	-	-	342
Finance expense	-	-	-	1 45
Foreign exchange (gain) loss	-	-	-	15
Net income (loss)	-	-	-	(483)
Other common province in common				
Other comprehensive income:				
Item that may be subsequently reclassified:				
Exchange difference on translating foreign				(11)
operations	-	-	-	(11)
NET INCOME (LOSS) AND				
COMPREHENSIVE INCOME (LOSS)	\$ -	\$ -	\$ -	\$ (472)
COMMITTER THE PROPERTY (COOK)	Ψ	Ψ	Ψ =	Ψ (+12)

The following table provides the details of the cash flow used in this discontinued operation:

For the nine months ended September 30,	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Net loss	\$ -	\$ (483)
Adjustments for:		` ,
Amortization of office equipment	-	20
Impairment loss on inventory and property and equipment	-	342
Finance expense	-	1
Foreign exchange loss (gain)	-	15
Cash used in operating activities before non-cash working capital	-	(105)
Interest paid on lease liability	-	(1)
Net change in non-cash working capital	-	(607)
Net cash used in operating activities	\$ -	\$ (713)

Cash flows used in financing activities relates to lease principal payments for \$nil for the nine months ended September 30, 2025 (September 30, 2024 - \$27).

5. Cash and Restricted Cash

Included in cash and cash equivalents is \$1.3 million in cash held by an escrow agent as an advance payment security related to a system sales contract. The release of cash by the escrow agent for direct project payments to the Company's suppliers and the surplus distributed to the Company is not subject to external approval and accordingly is presented in cash and cash equivalents.

The restricted cash balance at September 30, 2025 of \$0.4 million (December 31, 2024 - \$2.1 million) relates primarily to a cashable term deposit held by the Toronto-Dominion Bank ("TD") as security for a surety bond related to upgrader system projects. In July 2025, \$1.2 million of the restricted cash was released to the Company due to various project completions and included in cash and cash equivalents.

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



6. Accounts Receivable

As at	September 30, 2025	December 31, 2024
Trade accounts receivable, net of provision	\$ 7,579	\$ 6,945
Other receivables	648	235
	\$ 8,227	\$ 7,180

The aging analysis of trade receivables, which are unsecured, is as follows:

As at	September 30, 2025	December 31, 2024
<31 days 31 – 60 days	\$ 6,073 281	\$ 5,044 649
61 – 90 days >90 days	386 1,215	551 1,800
Allowance for doubtful accounts	(376)	(1,099)
Trade accounts receivable, net of provision	\$ 7,579	\$ 6,945

7. Contract Assets and Liabilities

	Balance, January 1, 2025	Revenue recognized	Progress billings	Balance, September 30, 2025
Contract assets	\$ 4,024	\$ 5,243	\$ (5,234)	\$ 4,033
Contract liabilities	\$ (5,684)	\$ 17,298	\$ (15,907)	\$ (4,293)
	Balance, January 1, 2024	Revenue recognized	Progress billings	Balance, December 31, 2024
Contract assets	\$ 12,876	\$ 27,004	\$ (35,857)	\$ 4,023
Contract liabilities	\$ (3,547)	\$ 16,833	\$ (18,970)	\$ (5,684)

The Company receives payments from customers based on the stage of completion of a contract. Contract assets relate to the Company's conditional right to consideration for the completed performance under the contract. Accounts receivable are recognized when the right to the consideration becomes unconditional. Contract liabilities relate to stage payments that are received in advance of performance under the contract for both system sales contracts and royalty contracts.

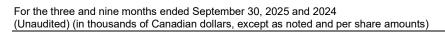
The revenue recognized during the period and the contract balances for the period ended September 30, 2025, primarily relate to the sale of biogas desulfurization units and 9 upgrader projects (15 projects for the year ended December 31, 2024). In the second quarter of 2025, the Company recognized the balance of the deferred royalty revenue of \$3.3 million related to the collaborative agreement with ZEG Biogàs e Energia SA.

8. Notes Receivable

During 2022, the Company made two investments in the form of convertible promissory notes receivable (the "Notes"). The Notes were provided to two companies ("DevCo's") in the pre-construction development phase on renewable natural gas projects.

In the second quarter of 2023, certain changes in circumstances occurred pertaining to one of the DevCo's and as a result, the Company evaluated the recoverability of the respective Note and impaired the Note in its entirety. No recoveries have been made on this Note since its impairment to date.

In the third quarter of 2024, the remaining Note matured and was in default for a period of time, therefore, the Company fully impaired the Note in its entirety at September 30, 2024. In the fourth quarter of 2024, the Company received confirmation from the DevCo that the Note would be repaid in full along with interest and a default premium. In the fourth quarter of 2024, the Company recorded a recovery of the originally due amount and an additional gain related to the default premium in change in fair value of note receivable. The amounts due on the Note together with accrued interest and the default premium were received on January 2, 2025.





9. Property and Equipment

	Machinery and equipment	Right-of-use assets	Total
Cost			
Balance, January 1, 2024	\$ 1,264	\$ 3,138	\$ 4,402
Additions	75	413	488
Disposal of subsidiary	(193)	(364)	(557)
Foreign exchange adjustment	` 12́	` 47	` 59́
Balance, December 31, 2024	1,158	3,234	4,392
Additions	142	724	866
Disposals	-	(136)	(136)
Foreign exchange adjustment	57	123	`180 [°]
Balance, September 30, 2025	\$ 1,357	\$ 3,945	\$ 5,302
Accumulated amortization Balance, January 1, 2024 Amortization Disposal of subsidiary Foreign exchange adjustment	\$ 764 215 (153) 1	\$ 1,263 330 (319) 53	\$ 2,027 545 (472) 54
Balance, December 31, 2024	827	1,327	2,154
Amortization	116	281	397
Foreign exchange adjustment	40	31	71
Balance, September 30, 2025	\$ 983	\$ 1,639	\$ 2,622
Carrying value At December 31, 2024	331	\$ 1,907	\$ 2,238
At September 30, 2025	\$ 374	\$ 2,306	\$ 2,680

10. Intangible Assets

	Patents, trademarks	Process		
	and design	technologies	Backlog	Total
Cost				
Balance, January 1, 2024	\$ 5,566	\$ 3,899	\$ 157	\$ 9,622
Foreign exchange adjustment	-	83	-	83
Balance, December 31, 2024	5,566	3,982	157	9,705
Foreign exchange adjustment	-	366	-	366
Balance, September 30, 2025	\$ 5,566	\$ 4,348	\$ 157	\$ 10,071
Accumulated amortization				
Balance, January 1, 2024	\$ 5,566	\$ 1,069	\$ 157	\$ 6,792
Amortization	-	565	-	565
Foreign exchange adjustment	-	25	-	25
Balance, December 31, 2024	5,566	1,659	157	7,382
Amortization	-	448	-	448
Foreign exchange adjustment	-	170	-	170
Balance, September 30, 2025	\$ 5,566	\$ 2,277	\$ 157	\$ 8,000
			 •	•
Carrying value				
As at December 31, 2024	\$ -	\$ 2,323	\$ -	\$ 2,323
As at September 30, 2025	\$ -	\$ 2,071	\$ -	\$ 2,071

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



11. Accounts Payable and Accrued Liabilities

As at	September 30, 2025	December 31, 2024
Trade accounts payable Income taxes payable	\$ 3,718 905	\$ 2,900
Accrued liabilities	4,218	1,569
Accrued costs related to system sales	4,710	6,252
Deferred parts and service revenue	750	385
Accounts payable and accrued liabilities	\$ 14,301	\$ 11,106

12. Lease Liabilities

The Company recognizes right-of-use assets (note 9) and lease liabilities in relation to office leases of Greenlane's head office in Burnaby, British Columbia, Canada, and Vicenza, Italy.

The assets and liabilities were measured at the present value of the remaining lease payments, discounted using the Company's incremental borrowing rates between 5.75% and 7% at the time the lease was assumed or commenced.

As at	September 30, 2025	December 31, 2024
Balance, beginning of the year	\$ 2,074	\$ 1,951
Additional leases	586	412
Lease payments	(378)	(421)
Finance fees	111	143
Disposal of subsidiary	-	(35)
Foreign exchange adjustment	109	24
Balance, end of the period	2,502	2,074
Current portion	(396)	(328)
Non-current portion of lease liabilities	\$ 2,106	\$ 1,746

Payments of principal amounts owing are as follows:

October 2025 – September 2026	4	393
October 2026 – September 2027	φ	427
October 2027 – September 2028		525
October 2028 – September 2029		287
October 2029 and thereafter		870
	\$	2.502

13. Warranty Liabilities

The Company provides a warranty following the sale of certain products and as such, the Company has recorded a provision for future warranty claims. Warranty periods vary between products but are typically one to two years from the earlier of equipment delivery or completion of commissioning of the equipment. The provision is based on management's best estimate of future claims, taking account of historical experience and knowledge of the installations covered by the warranty.

As at	September 30, 2025	December 31, 2024
Balance, beginning of the year Additions in the year	\$ 836 50	\$ 1,390 874
Charges against provision	(93)	(299)
Provision expired Balance, end of the period	(565) 228	(1,129) 836
Current portion	(203)	(836)
Non-current portion of warranty liabilities	\$ 25	\$ -

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



14. Deferred Consideration - Contingent Earn-Out

On February 1, 2022, the Company acquired 100% of the outstanding shares of Airdep, a provider of biogas desulfurization and air deodorization products based in Vicenza, Italy (the "Acquisition"). The consideration for the Acquisition included an earn-out payment that was based on the post-acquisition financial performance of Airdep, up to a maximum of €2.5 million. Based on actual attained financial performance, the deferred contingent earn-out was determined to be €0.9 million, payable in two equal cash instalments with the first issued in February 2025 and the second to be issued in February 2026.

At September 30, 2025, the carrying value was \$0.7 million (December 31, 2024 - \$1.3 million).

15. Income Tax

In the second quarter of 2025, the Company recognized the balance of the deferred royalty revenue of \$3.3 million related to the collaborative agreement with ZEG Biogás e Energia SA. A 15% withholding tax was withheld related to the royalty and is included in income tax expense.

16. Credit Facilities

In June 2025, the Company renewed its standby letter of credit facility (the "Facility") for \$20.0 million (previously \$26.5 million). The Facility provides the Company the ability to issue standby letters of credit to its customers for system supply contracts that have advance payment and performance security requirements. As at September 30, 2025, the Company had issued \$7.9 million in standby letters of credit under the Facility.

The Company also has \$7.4 million in advance payment bonds and performance bonds outstanding. The Company was required to provide a cash deposit of \$1.6 million, classified as restricted cash, to partially secure the bonds. In July 2025, \$1.2 million of the restricted cash was released to the Company due to various project completions.

Upon demand of any standby letter of credit, advance payment bond or performance bond, the Company would be required to compensate the counterparty for any losses and expenses incurred, as applicable.

17. Share Based Compensation

(a) Omnibus Incentive Plan

The Company has in place a stock option plan (the "Legacy Option Plan") and a restricted share unit plan (the "Legacy RSU Plan") which were adopted by the Company in 2018 and 2020, respectively. Following the Company's transition to the Toronto Stock Exchange ("TSX") in early 2021, the Company introduced a new omnibus incentive plan (the "Omnibus Incentive Plan") under which the Company can award stock options ("Options"), restricted share units ("RSUs") and performance restricted share units ("PRSUs") following the policies, rules and regulations of the TSX.

The Omnibus Incentive Plan is a rolling plan where the Company is entitled to issue Options, RSUs and PRSUs in respect of a maximum number of common shares equal to 10% of the issued and outstanding common shares, less the aggregate number of common shares issuable under the existing Legacy Option Plan and Legacy RSU Plan. At June 30, 2025, Options, RSUs and PRSUs issued under the Legacy Option Plan, the Legacy RSU Plan and the Omnibus Incentive Plan represented 7% of issued and outstanding common share capital.

All Options granted under the Legacy Option Plan will continue to be governed by the Legacy Option Plan and all RSUs granted under the Legacy RSU Plan will continue to be governed by the Legacy RSU Plan. No further Options or RSUs will be granted under the Legacy Option Plan or Legacy RSU Plan.

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



17. Share Based Compensation (continued)

(b) Options

A summary of the Company's Options outstanding under both the Omnibus Incentive Plan and the Legacy Option Plan, including Options granted to agents, is as follows:

	Number of Options	Weighted average exercise price
Balance, January 1, 2024	6,741,127 \$	0.56
Granted	6,852,835	0.10
Exercised	(3,802,052)	0.68
Forfeited	(2,203,319)	0.28
Balance, December 31, 2024	7,588,591	0.16
Granted	390,000	0.10
Forfeited	(902,329)	0.13
Expired	(104,834)	1.00
Balance, September 30, 2025	6,971,428 \$	0.15

	Share options outstanding September 30, 2025				ns exercisable er 30, 2025
Exercise Price	Number of share option	Remaining contractual life	Weighted average exercise price	Number of share options	Weighted average exercise price
\$0.10 - \$0.50 \$0.51 - \$1.00 \$1.01 - \$1.50 \$1.51 - \$1.94	6,716,178 52,000 178,250 25,000	4.05 years 2.00 years 1.35 years 0.72 years	\$ 0.10 \$ 0.57 \$ 1.13 \$ 1.83	766,572 39,667 178,250 25,000	\$ 0.11 \$ 0.59 \$ 1.13 \$ 1.83
	6,971,428	3.96 years	\$ 0.14	1,009,489	\$ 0.36

The value of the Options issued in 2025 totalled \$20 and was estimated using the Black-Scholes option pricing model with the following assumptions:

Grant date	Jan 21,2025	May 21,2025
Options granted	290,000	100,000
Exercise price	\$0.10	\$0.09
Fair value per Option	\$0.05	\$0.05
Risk-free rate	2.90%	2.77%
Expected volatility	75.69%	75.69%
Expected life in years	3.50	3.50
Expected dividend yield	-	-

(c) Restricted Share Unit Plan

A summary of the Company's RSUs outstanding under both the Legacy RSU Plan and the Omnibus Incentive Plan is as follows:

	Number of RSUs
Balance, January 1, 2024	3,098,811
Granted	4,549,109
Exercised	(3,008,753)
Forfeited	(1,429,564)
Balance, December 31, 2024	3,209,603
Granted	2,312,500
Exercised	(1,414,047)
Forfeited	(402,661)
Balance, September 30, 2025	3,705,395

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



17. Share Based Compensation (continued)

In January 2025, the Company granted 2,312,500 RSUs to the directors with vesting over 1 year with a fair value of \$0.2 million. The fair value per RSU was determined based on the Company's share price on the grant date with no adjustments for dividend yield or other terms and conditions.

(d) Performance Restricted Share Unit Plan

A summary of the Company's PRSUs outstanding under the Omnibus Incentive Plan is as follows:

	Number of PRSUs
Balance, January 1, 2024	1,175,000
Forfeited	(1,000,000)
Balance, December 31, 2024	175,000
Granted/Exercised/Cancelled	-
Balance, June 30, 2025	175,000

Greenlane grants PRSUs to certain senior executives. These PRSUs vest in 3 years and incorporate performance criteria established by the board of directors that can adjust the number of performance share units available for settlement from zero to two times the amount originally granted. There were no PRSUs granted in 2025.

18. Revenue

The following table represents where the Company's activities are located, the contracting entity may be domiciled in a different location.

	Three months end	led September 30,	Nine months ended September 30,				
	2025	2024	2025	2024			
System sales:							
South America	\$ 2,119	\$ 5,201	\$ 3,066	\$ 24,125			
North America	2,199	1,623	6,728	8,197			
Europe	3,979	1,663	9,427	4,749			
Other	-	9	-	9			
	8,297	8,496	19,221	37,080			
Parts and service:							
South America	182	277	302	537			
North America	1,855	812	6,880	2,276			
Europe	1,216	956	3,911	2,586			
Other	-	3	-	3			
	3,253	2,048	11,093	5,402			
Royalty contracts:							
South America	-	-	3,320	821			
T 4.1							
Total revenue:	0.004	F 470	0.000	05.400			
South America	2,301	5,478	6,688	25,483			
North America	4,054	2,435	13,608	10,473			
Europe	5,195	2,619 12	13,338	7,335			
Other	\$ 11.550		¢ 22.624	\$ 43.303			
	\$ 11,550	\$ 10,544	\$ 33,634	\$ 43,303			

19. Restructuring charge

For the three and nine months ended September 30, 2024, the Company recognised restructuring charges of \$0.5 million. These charges were comprised of severance, as the Company reduced its general and administrative cost structure.

20. Other (income) loss

In June 2024, the Company settled an intellectual property pre-litigation claim and received a payment of \$0.7 million which was recognized as other income for the nine months ended September 30, 2024.

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



21. Non-Cash Working Capital

The net changes to non-cash working capital are as follows:

For the nine months ended September 30,	2025	2024
Restricted cash	\$ 1,694	\$ (33)
Accounts receivable	(874)	(1,970)
Inventory	(461)	288
Prepaid expenses and other assets	295	650
Contract assets	(10)	7,838
Accounts payable and accrued liabilities	234	(3,012)
Contract liabilities	(1,391)	2,763
Non-cash working capital	\$ (513)	\$ 6,524

22. Related Party Transactions

Key management includes Directors, the Chief Executive Officer ("CEO"), the Chief Financial Officer ("CFO") and the Chief Operating Officer ("COO"), who have the authority and responsibility for planning, directing and controlling the activities of the Company. In 2024, key management included the Executive Vice Chair. The remuneration paid and payable to these key management personnel is outlined below:

	Three	e months end	ember 30,	Nin	Nine months ended September 30,			
		2025		2024		2025	2024	
Non-executive directors' fees Salaries and short-term benefits Equity-based compensation	\$	72 401 65	\$	72 272 105	\$	215 1,151 250	\$	215 1,293 400
Related party transactions	\$	538	\$	449	\$	1,616	\$	1,908

23. Financial Instruments

The Company is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Company's risk exposure and concentration.

(a) Fair value

Due to the short-term nature of cash and cash equivalents, restricted cash, accounts receivable net of lifetime expected credit losses, and accounts payable and accrued liabilities, the Company has determined that the carrying amounts approximate fair value.

(b) Credit risk

Financial instruments that potentially subject the Company to a concentration of credit risk consist primarily of cash and cash equivalents, restricted cash, accounts receivable and contract assets. The Company limits its exposure to credit loss by placing its cash and cash equivalents and restricted cash with high credit quality financial institutions, and through the performance of credit checks for all new customers.

(c) Foreign exchange rate risk

The Company is exposed to financial risk related to fluctuations of foreign exchange rates. Foreign currency risk is limited to the portion of the Company's business transactions denominated in currencies other than the Canadian dollar, primarily the United States dollar ("USD"), Great Britain Pound ("GBP"), Euros and Brazilian Real ("BRL"). The Company believes that its results of operations, financial position and cash flows could be affected by a sudden change in foreign exchange rates but would not impair or enhance its ability to pay its foreign currency obligations. The Company manages foreign exchange risk by maintaining USD, GBP, Euros and BRL cash on hand to fund its anticipated short-term foreign currency expenditures.

(d) Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. At September 30, 2025, the Company has no variable-rate interest-bearing financial assets or liabilities.

For the three and nine months ended September 30, 2025 and 2024 (Unaudited) (in thousands of Canadian dollars, except as noted and per share amounts)



23. Financial Instruments (continued)

(e) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has in place a planning and budgeting process to help determine the funds needed to support the Company's normal operating requirements on an ongoing basis as well as its planned capital expenditures. The Company manages liquidity risk by maintaining an adequate level of cash and cash equivalents to meet its short-term ongoing obligations and reviews its actual expenditures and forecast cash flows on a regular basis and matches the maturity dates of its cash equivalents to capital and operating needs. Changes in operating levels, customer demand, foreign exchange rates and other factors all impact the Company's liquidity position.

The Company enters into contracts that give rise to commitments in the normal course of business for future minimum payments. The following table summarizes the remaining contractual maturities of its financial liabilities, operating and capital commitments, shown in contractual undiscounted cash flows:

As at September 30, 2025	Carrying amount	Contractual cash flow	Less than 12 months	1 - 2 years	2 - 3 years	Thereafter
Accounts payable and accrued liabilities Lease liability Warranty liability Deferred consideration	\$ 14,301 2,502 228	\$ 14,301 3,054 228	\$ 14,301 535 203	\$ - 543 25	\$ - 953 -	\$ 1,023 -
- contingent earn-out	721	721	721	-	-	-
	\$ 17,752	\$ 18,304	\$ 15,760	\$ 568	\$ 953	\$ 1,023

24. Contingent Liabilities

As part of normal ongoing operations, it is possible that the Company could become involved in litigation and claims from time to time. Management is not presently aware of any litigation or claims where likelihood and quantum of liability can be reasonably estimated, for which there is a more than remote change of a material outflow that would require individual disclosure, and which would materially affect the financial position or financial performance of the Company.